General Fund Outturn by Group 2018/2019

	Budget	Actual	Savings / (Deficit)	Variance	Notes
Chief Executive					
Employees	£246,000	£245,987	£13	-0.01%	
Premises	£0	£0	£0	-	
Transport	£2,918	£2,750	£168	-5.77%	
Supplies & Services	£7,432	£7,230	£202	-2.72%	
Payments to Third Parties	£0	£0	£0	-	
Income	£0	£0	£0		
TOTAL	£256,350	£255,966	£384	-0.15%	

Community	Budget	Actual	Savings / (Deficit)	Variance	
Employees	£1,097,558	£1,091,403	£6,155	-0.56%	
Premises	£2,500	£12,135	-£9,635	385.40%	
Transport	£32,317	£26,722	£5,595	-17.31%	
Supplies & Services	£108,998	£127,616	-£18,618	17.08%	
Payments to Third Parties	£4,556,341	£4,796,705	-£240,364	5.28%	1
Income	-£2,066,806	-£2,390,303	£323,497	15.65%	2
TOTAL	£3,730,908	£3,664,278	£66,630	-1.79%	

^{1.} As previously reported, the Ubico contract has returned a deficit in the curent year with the final outturn position being £268,865 over budget.

^{2.} Income is up mainly as a result of increased income from garden waste of £76,000 and Bulky collections of £20,600. Licencing income is also positive with a surplus of £41,100. Government grants have also been received for homeless prevention and private sector rented housing.

Corporate Services	Budget	Actual	Savings / (Deficit)	Variance	
Employees	£1,762,933	£1,783,973	-£21,040	1.19%	
Premises	£0	£0	£0	-	
Transport	£16,423	£13,654	£2,769	-16.86%	
Supplies & Services	£506,574	£468,189	£38,385	-7.58%	
Payments to Third Parties	£127,934	£66,740	£61,194	-47.83%	3
Transfer Payments - Benefits Service	£20,276,485	£16,370,872	£3,905,613	-19.26%	4
Income	-£20,726,872	-£17,085,860	-£3,641,012	-17.57%	5
TOTAL	£1,963,477	£1,617,567	£345,910	-17.62%	

^{3.} Savings on the youth training budget are offset by youth training expenditure within the employees heading. Small savings on occupational health and revenues related court costs

^{5.} Government grant received for housing benefit payment has reduced in line with expenditure. A number of new burdens grants also received fo revenues and benefits.

Democratic Services	Budget	Actual	Savings / (Deficit)	Variance	
Employees	£254,331	£189,827	£64,504	-25.36%	6
Premises	£0	£165	-£165	-	
Transport	£16,730	£14,918	£1,812	-10.83%	
Supplies & Services	£433,968	£442,624	-£8,656	1.99%	
Payments to Third Parties	£36,700	£40,074	-£3,374	9.19%	
Income	-£500	-£16,996	£16,496	3299.12%	
TOTAL	£741,229	£670,612	£70,617	-9.53%	

^{4.} Significant reduction in the amount of housing benefit being awarded

6. A vacant post is held within the democratic services team to offset the costs of any elections, which generate a peak of additional work. There has been no significant elections relating to the 2018/19 financial year and so an underspend is being reported.

Deputy Chief Executive	Budget	Actual	Savings / (Deficit)	Variance
Employees	£112,154	£112,037	£117	-0.10%
Premises	£0	£0	£0	-
Transport	£3,460	£2,117	£1,343	-38.83%
Supplies & Services	£4,450	£2,622	£1,828	-41.08%
Payments to Third Parties	£0	£0	£0	-
Income	£0	£0	£0	-
TOTAL	£120,064	£116,776	£3,288	-2.74%

Development Services	Budget	Actual	Savings / (Deficit)	Variance	
Employees	£1,860,039	£1,768,152	£91,887	-4.94%	7
Premises	£43,281	£44,701	-£1,420	3.28%	
Transport	£57,248	£47,366	£9,882	-17.26%	
Supplies & Services	£262,513	£233,199	£29,314	-11.17%	
Payments to Third Parties	£200,115	£492,587	-£292,472	146.15%	8
Income	-£1,665,686	-£2,244,262	£578,576	34.73%	9
TOTAL	£757,510	£341,743	£415,767	-54.89%	

- 7. A range of vacancies have occurred during the year mainly in relation to Development Management. The savings reflect the time required to appoint to vacated posts and differences in salary paid for new recruits.
- 8. The overspend reflects expenditure on the CIL, the JCS and a county wide strategic planner all of which are financed from reserves or partner contributions
- 9. Financing as per the point above plus a range of government grants. Planning income is down by £203,000 against target but this is partially offset by new planning performance agreement income of £29,000 and increased pre planning advice income of £17,000.

Finance and Asset Management	Budget	Actual	Savings / (Deficit)	Variance	
Employees	£2,591,457	£2,590,291	£1,166	-0.05%	
Premises	£564,516	£476,937	£87,579	-15.51%	10
Transport	£14,974	£12,677	£2,297	-15.34%	
Supplies & Services	£455,749	£643,475	-£187,726	41.19%	11
Payments to Third Parties	£277,020	£278,766	-£1,746	0.63%	
Income	-£1,286,146	-£1,558,451	£272,305	21.17%	12
TOTAL	£2,617,570	£2,443,694	£173,876	-6.64%	

- 10. Savings accumulated on both gas and electricity. In addition, new homes bonus allocation for asset maintenance released at year end for new year expenditure.
- 11. Increased use of electronic payments to the Council. The reported position also includes the cost of financing capital expenditure from revenue on both the public offices and the depot. Reserves exist to meet this expenditure.
- 12. Additional income received in a range of service areas including public office rental, car parking and burials. In addition, government grants received for transparency and play areas

One Legal	Budget	Actual	Savings / (Deficit)	Variance	
Employees	£1,394,939	£1,377,843	£42,588	-1.23%	13
Premises	£0	£0	£0	-	
Transport	£21,707	£15,569	£6,441	-28.28%	
Supplies & Services	£133,762	£78,953	£11,101	-40.98%	
Payments to Third Parties	£240,460	£307,561	-£11,058	27.91%	
Income	-£1,416,088	-£1,500,339	£55,546	5.95%	14
TOTAL	£374,780	£279,587	£104,619	-25.40%	

- 13. Vacant posts across the year have contributed to a net saving.
- 14. Increased income from shared service partners in addition to an increased amount of disbursements recovered from clients.

Service Summary	Budget	Actual	Savings / (Deficit)	Variance	
Employees	£9,319,411	£9,159,512	£159,899	-1.72%	
Premises	£610,297	£533,937	£76,360	-12.51%	
Transport	£165,777	£135,772	£30,005	-18.10%	
Supplies & Services	£1,913,446	£2,003,907	-£90,461	4.73%	
Payments to Third Parties	£5,438,570	£5,982,432	-£543,862	10.00%	
Transfer Payments - Benefits Service	£20,276,485	£16,370,872	£3,905,613	-19.26%	
Income	-£27,162,098	-£24,796,210	-£2,365,888	-8.71%	
	£10,561,888	£9,390,223	£1,171,665	-11.09%	
Corporate Codes					
Treasury activity	£117,260	£46,502	£70,758	-60.34%	15
Commercial activity	-£1,928,859	-£2,210,041	£281,182	14.58%	16
Corporate Savings Targets	-£17,500	£0	-£17,500	-100.00%	
New Homes Bonus	-£3,179,723	-£3,179,723	£0	0.00%	
Business Rates Income	-£2,694,620	-£3,874,011	£1,179,391	43.77%	17
Other adjustments	-£3,636,166	-£3,636,167	£1	0.00%	
	-£11,339,608	-£12,853,440	£1,513,832	13.35%	

^{15.} Significant improvement in return on investment balances as a result of diversified investments and enlarged portfolio

Net total -£777,720 -£3,463,217 £2,685,497 345.30%

^{16.} Purchase of two new investment properties has generated additional rental income in year

^{17.} Some growth in the area together with a reduction in the provisions required for appeals has resulted in increased retention. This has been aided by being a member of the 100% Pilot.